# "Developing alternatives for illegal chainsaw lumbering through multi-stakeholder dialogue in Ghana and Guyana"

European Commission programme on Tropical Forests and other Forests in Developing Countries

# Juaso District Level Multi-Stakeholder Dialogue (DLMSD 5) Minutes



Date: 13<sup>th</sup> September, 2011

**Venue: Catholic Hall** 

by Emmanuel Foso and Evans Sampene

#### **Members Present**

Name Stakeholder Group

1. John Ababio Machine Owner, Obogu

Sampson Ampim
 Ebenezer Agyarkwa
 Lydia Kwadu
 Farmer, Obogu
 FSD,Juaso
 FSD,Juaso

5. Nana Owusu Achiaw Traditional Authority, Obogu

6. Amoh Koranteng MOFA, Juaso

7. Abdul Mumuni Talento Wood Processing, Konogo

8. Agyapong Boadi9. Joseph TorsuNADMO,JuasoCFC,Obogu

10. Nana Effah Traditional Authority, Banso

11. J.K Yamoah Farmer, Banso

12. Kwesi George Machine Owner, Juaso

13. Arko Tetteh Community Development, District Assembly, Juaso

14. Owusu Amankwah15. Stephen A. SammedKNUST, KumasiFarmer, Juaso

16. E.K. Torsu Chainsaw Operator, Juaso 17. E.V. Boadu District Assembly, Juaso

18. Kwesi Sarpong Farmer, Juaso

19. Amoako Dankwa Chainsaw Operator, Juaso

20. Yussif Ibrahim21. John K SackeyFarmer, Obogu

22. Ofori Dickson

23. Anthony Appiah

24. S.B. Adam.

DTK Timbers, Konongo
Ghana Police Service
Chainsaw Operator, Obogu

25. Samuel Akortia FSD, Juaso

26. Richard Kumake Small Scale Miller, Juaso

27. James Amoah Farmer, Juaso

28. Kweku OforiJudicial Service, Juaso29. Eric AnkamahTable Top Miller, Obogu

30. Dovi Thomas Sawmiller, Obogu

31. S.O. Abrokwah Assistant District Manager-FSD, Juaso

32. S. A. Darkwa FSD, Juaso

33. Sampson Kodua Chainsaw Operator, Banso34. Kwame Baah Chainsaw Operator, Obogu

**Project Secretariat** 

Emmanuel Fosu Project Assistant, EU CSM Project

2. John Amonoo CFA, EU CSM Project

# Agenda:

The agreed agenda for the meeting were:

- > feedback from National MSD5, and,
- > stakeholder consultation on the policy proposal for the supply of legal lumber to the domestic market.

# <u>Acronyms</u>

•	СВА	Cost Benefit Analysis
•	CFA	Community Forestry Advisor
•	CFC	Community Forestry Committee
•	CFW	Community Forestry Worker
•	CSM	Chainsaw Milling
•	DCE	District Chief Executive
•	EU	European Commission
•	FC	Forestry Commission
•	FSD	Forestry Services Division
•	KNUST	Kwame Nkrumah University of Science and Technology
•	MOFA	Ministry of Food and Agriculture
•	MSD	Multi-Stakeholder Dialogue
•	NADMO	National Disaster Management Organisation
•	PA	Project Assistant
•	SWOT	Strength Weakness Opportunity and Threat
•	VPA	Voluntary Partnership Agreement

Proceedings	Action
1.0 Opening	
The meeting started at 11:15 a.m. with prayer by Mr. Richard Kumake.	
2.0 Introduction	
The CFW introduced the representative of the DCE, the District Fire Commander and the new FSD district manager. Members also took turns to introduce themselves mentioning their names, stakeholder group/institution they represent and the community they came from. The PA introduced Mr. John Amonoo as the new CFA.	
3.0 Purpose of the meeting The Project Assistant presented the purpose of the meeting and said it was to consult stakeholders to make inputs into the policy proposal for addressing illegal CSM by developing strategies to address the drivers of illegal CSM in Ghana.	

# 4.0 Opening remarks

The FSD district manager welcomed members and said the opportunity provided by the EU CSM project to discuss the thorny issue of illegal CSM on this platform should be commended. He entreated stakeholders to take the meeting seriously, because the outcomes such meetings are the building blocks of major policy changes in the country. He mentioned that, the survival of most rural population especially, those close to forests will depend on how best forest resources are managed. The manger said changes in climatic conditions are due to forest degradation and the time to act to save our forest is now else the result will be devastating. In conclusion, he thanked the project for the bold step it has taken to address the illegal CSM problem that has become an albatross on the neck of the FC.

## 5.0 Reading and acceptance of previous minutes

Copies of the previous meeting minutes were distributed to members. The CFW read the minutes and explained it in the local language. Mr. E.K. Torsu, a chainsaw operator moved for the acceptance of the minutes and was seconded by Mr E. V. Boadu from the District Assembly.

#### 6.0 Group work and presentation

The PA explained that the purpose of policy proposal is to operationalize the selected policy option two and ensure the supply of legal lumber to the domestic market. He took members through the drivers of illegal CSM, outcomes from the SWOT analysis of the policy option two and key outcomes from the CBA of the three policy options (Annex C). He asked members to discuss the drivers of illegal CSM and develop strategies for addressing them by taking into consideration the following issues.

- Domestic market requirements of the VPA
- Sustainability of the timber resources
- Population growth and rapid infrastructural development in Ghana
- Rural unemployment

Members were grouped into four. Each group was given a list of drivers. Two groups discussed the same list of drivers, but from different directions. After discussions, each group made a presentation on the outcomes of their group work (Details in Annex B). This was followed by questions and inputs.

### 7.0 Closing remarks

The District Fire Commander, advised stakeholders to appreciate the importance of the forest to Ghana and the world at large. He said the era that individuals only think of their well being and destroy the forest at the detriment of the larger population should be a thing of the past. He cautioned members about their use of fire especially, on their farms during the dry season to avoid any bush fires.

# 8.0 Closing

The CFW on behalf of the project team thanked members for attending the meeting. He asked them to send feedback to their groups/constituents. Mr Stephen Sammed prayed and the meeting formally ended at 3:35 pm.

Signed:

Signed:

Emmanuel Fosu (Recorder)

Isaac O. Boakye (CFW) - for Chairman

<u>Annex A:</u> Guiding question for group discussions to develop strategies to address drivers of illegal CSM

**Question:** In the context of the agreed policy direction (policy option 2), the current situation (forest degradation, population growth and rapid infrastructural developmental in Ghana), develop strategies to address the under listed drivers of illegal CSM in Ghana:

- Domestic market demand
- Rural unemployment
- Weak institutions
- Inequity in access and benefit sharing (tenure)
- Corruption
- Ambiguity in the law banning CSM
- Easy entry into the trade
- Lack of political will to enforce the ban
- Political interference
- Cross border trade
- Lack of sustained public awareness creation
- Appropriateness of CSM technology in areas where it is not economical for conventional logging
- Lack of proper means for securing protected areas

# **Annex B:** Outcomes of group discussions

Strategies for addressing drivers of illegal CSM

#### 1. Domestic market demand

- Develop and implement aggressive tree plantation programmes
- Ensure that sawmills supply their quota of lumber to the domestic market
- Reduce export of timber
- Develop and promote artisanal milling models to supply lumber to the domestic market.
- Facilitate formation of artisanal milling and lumber trade cooperatives.
- Facilitate the establishment of lumber depot at strategic locations

# 2. Rural unemployment

- Develop artisanal milling concept as a viable rural base enterprise.
- Develop and promote viable alternative livelihoods for rural people.
- Build capacity of rural youth to be able to identify and pursue viable alternative livelihoods.
- Promote tree planting as a viable rural enterprise

#### 3. Weak institutions

- Strengthen institutions concern with forestry
- Build capacity of local people and involve them in forest management.

# 4. Inequity in access and benefit sharing (tenure)

- Review current benefit sharing scheme to include the farmer/landowner
- Involved farmers and landowners in decisions to sell trees on their land.
- Develop a legal and regulatory framework to enable artisanal millers have access to timber resource
- Develop a clear and understandable laws/policies regulating access to timber for domestic use.

### 5. Corruption

- Develop clear, simple and understandable laws/policies regulating artisanal milling and sensitize stakeholders on these laws
- Involve local people in monitoring

# 6. Ambiguity in the law banning CSM

Develop simple, clear and understandable policies/law to regulate artisanal milling

# 7. Easy entry into the trade

- Develop regulations to guide the setting up of artisanal milling enterprises
- Facilitate formation of strong associations of artisanal millers and lumber traders

## 8. Lack of political will to enforce the ban/political interference

- Lobby parliament to enact laws/policy restricting political leaders from interfering with forestry issues
- Strengthen institutions concern with implementation of artisanal milling to be able to deal with political pressures
- Educate politicians including chiefs on importance of forest, forestry laws and management

#### 9. Cross border trade

- Ban cross border trade in artisanal mill lumber
- Enhance the capacity of security agencies to strictly enforce ban on export of artisanal mill lumber
- Sanction security officials for negligence/corruption at the borders

# 10. Lack of sustained public awareness creation

- Develop and rollout aggressive public education
- Involve stakeholders in education programmes
- Institute funds for long term education programmes

# 11. Appropriateness of CSM technology in areas where it is not economical for conventional logging

- The artisanal milling concept will address this driver
- Encourage putting such areas into community forest or other uses

# 12. Lack of proper means for securing protected areas

- Involve local people in securing protected areas
- Involve artisanal milling groups/association to secure protected areas within their operational areas
- Clearly demarcation protected areas

# ANNEX C SCENARIO AND COST BENEFIT ANALYSIS OF PROPOSED POLICY DIRECTION FOR THE SUPPLY OF LEGAL TIMBER TO THE DOMESTIC MARKET

### **EXECUTIVE SUMMARY**

#### Introduction

Much of Ghana's forest sector problems can be traced to illegal chainsaw lumber production which presently stands at about 2.5 million m³ accounting for 80% of total supplies on the domestic market. This has contributed significantly to forest depletion and decline in the forest sector's contribution to GDP from about 6% in the 1990s to roughly 2%. Price distortions on the domestic market, largely caused by over concentration on the export market for better turnovers and an unwillingness to sell grade lumber on the domestic market by the formal sector have created a large supply gap which has been met largely through illegal chain saw lumber supplies. Attempts to regulate forest use through enforcement of legislation have not been successful but rather generated a lot of conflicts and undermined good forest governance.

Under the VPA with the European Union Ghana has made a commitment to ensure that legal timber is not only traded on the export market but on the domestic market as well and is therefore seriously looking for options for supplying legal timber to the domestic market. The EU is supporting the Government through the NREG Programme and a Tropenbos International Ghana led project to develop alternatives to illegal chainsaw milling through a multi-stakeholder dialogue process backed by scientific research. These initiatives have developed the following three policy directions as a first step towards formulating specific strategic options for dealing with the problem:

- 1. Sawmills to supply the domestic market with legal timber obtained from sustained yields;
- 2. Sawmills and artisanal millers<sup>1</sup> supply the domestic market with legal timber obtained from sustained yields; and

<sup>&</sup>lt;sup>1</sup> Artisanal milling is the use of small-medium motorized mobile milling equipment capable of recovering *at least* 50% dimension lumber from logs purposely for the domestic market. Artisanal mills should include all bush mills, lucas mills, wood mizer sand mobile dimension mills but exclude any form of chainsaw machines (source: TIDD/TBI discussion paper on domestic supply of timber)

3. Artisanal millers supply all lumber required by the domestic market while sawmills focus on export, in keeping with the legal timber framework.

However the current, stakeholder understanding of the costs and benefit implications of prospective intervening measures associated with these policy directions is scanty. Therefore this research was commissioned to provide a cost benefit analysis in order to inform policy decision on the most appropriate policy strategy.

The analysis has been carried out at the backdrop of the following forest sector conditions: weakness in forest regulation and enforcement associated with rent- seeking behaviour among public officials; a high rate of illegal logging by both formal and informal forest businesses; a likely future decline in resource availability; increasing share of harvest by a few but large scale companies and a shrinking forest industry. In addition, inadequate legislation has worked against community access to timber: in particular, the non-existence of timber felling rights to the informal sector, farmers' tenurial rights to naturally regenerated trees on farms and failure of distributed forest revenues to trickle down to forest fringe communities. These create a disincentive for local support for enforcement of forest laws and actually encourage farmers to do business with illegal CSM operatives who offer them better deals.

The Methodology employed in the research has four key components, viz: Developing the critical parameters for analysis through stakeholder consultation, literature review, and secondary data collected from a number of recent empirical studies in the sector, stakeholder consultation and modelling. The financial and economic modelling of the formal and informal wood businesses and state revenues and costs was done to identify and analyze the impacts of key policy scenarios (as measures) under each of the three policy options (as strategies). The model was designed on the basis of key assumptions consisting of researched 2007 indicators. Secondly, a unit cost analysis of business operations for three categories of producers was constructed using industry source data. These two compartments were combined to produce complete value chains for the producers comprising total volumes and values of timber inputs, domestic and export sales values, cost of timber inputs, other costs and profits. Below the business operating line, the model recalculates the components of forest revenues and other payments to stakeholders and cost of institutions. The weaknesses of the model are that it is not designed to forecast level of demand or the degree of substitution of imports for domestic supply. Levels of demand are determined outside the model by policy; prices are also imposed on the model and not determined by it. A full investigation of environmental impacts of the options has not been included in the research work.

#### Scenarios and key assumptions for the Cost-Benefit Analysis

In order to proceed with the analysis, four scenarios departing from the baseline (business-as-usual) situation were developed under the 3 policy options:

- 1. Sawmills only supply legal lumber to the domestic market (policy option 1)
- 2. Sawmills and artisanal millers supply legal lumber to the domestic market under conditions of a lumber export ban (policy option 2)
- 3. Sawmills and artisanal mills supply legal lumber to the domestic market under a regime of domestic harvest quotas and fiscal incentives (policy option 2)
- 4. Artisanal millers only supply legal lumber to the domestic market (Policy Option 3)

The Baseline Model consists of a progressive shift of policy from the "Business-As Usual" conditions of 2007 to a full implementation by 2015 of legal timber enforcement under VPA. No other major policy reform is assumed to occur under this model. Reference to the 2007 baseline, sawmills consumed about 910,000m³ of timber in 2007 and produced a total of 360,000 m³ of lumber, of which about 150,000m³ was disposed on the domestic market. CSM produced an additional 497,000 m³ of lumber. In terms of business profits, export markets, with better prices (US\$425 per m³) than the domestic (US\$180 per m³) provided better business opportunities in 2007 for sawmills to return business margins of between 9% and 14%. CSM was a still better business option with a return of 28%, twice that of the integrated mills

In terms of forest taxes and other transfer payments, Sawmilling contributed about US\$8 million in stumpage fees and export levies in 2007. This was equivalent to US\$9.50 per m³ forest tax. CSM informal payments were also equivalent to about US\$5.5 per m³ of input used. CSM contributed to livelihoods to the tune of some US\$130 million and about US\$12 million to developments in Districts. The integrated sawmills are reported to make informal payment amounting to US\$8/m³ of timber harvest and may also have contributed about US\$7 million in informal payments to traditional authorities and their subjects through logging activities. They would also have made additional cash payment of about US\$400,000 in Social Responsibility Agreements.

In terms of employment, direct employment in sawmills was about 11,500 persons. In contrast, CSM employed 130,000 persons. These consisted of 70,000 direct employments in production.

<sup>&</sup>lt;sup>2</sup> Recovery from sapwood is a major component of joinery works in the informal sector. Joinery for low cost housing and furniture and joinery for local food bars depend on this material.

The cost-benefit analysis of the scenarios was informed by key assumptions that were maintained as constants.

- 1. Even though the current annual allowable cut is fixed at 2 million cubic meters, a VPA Assessment Study put the sustainable annual harvest limit tentatively at 700,000m<sup>3</sup> (Mayers et al. 2008). This study prioritized sustainability in the analysis and thus maintained this figure as the annual sustainable cut (ASC) awaiting any further national inventory that might provide a different estimate.
- 2. Wood sourced from plantations and underwater reserves are not factored into the analysis
- 3. Based on recent national market survey, the domestic demand for lumber is estimated as 600,000m3
- 4. Based on comparative study of different milling techniques which gave an average recovery of 54.5%, it is taken that a milling recovery of 55% should be taken for the scenario analysis.
- 5. It is assumed that given the history and politics around determination of stumpage regime in Ghana, the stumpage fees are retained at their 2007 level estimate of  $US\$8.44/m^3$
- 6. It is assumed that domestic prices of lumber will improve by increasing from about US\$180 to US\$310.

#### **Results of the Cost Benefit Analysis and Modeling**

Based on unit production costs, informal payments, institutional costs, predicted resource availability and production levels, export-domestic distribution of production, pricing, employment prospects and prevailing fiscal fees, the various scenarios generated different levels of net financial and economic benefits. The situation under the different scenarios in terms of availability of resources (log inputs), domestic lumber volume and export volume is summarized in table 1.

Table 1 Log input and domestic lumber production for both domestic and export markets under different scenarios

	Log input	Domestic lumber volume ('000)		Export lumber	Critical	
	from natural	$m^3$		volume('000)	condition	
	forest (('000)	Sawmill	artisanal	chainsaw	$m^3$	
	$m^3$					
Baseline	2550	150	-	497	210	
Scenario	409	600	-	-	224	1,091,000 m <sup>3</sup>
1(policy						of round wood
option 1)						imported
Scenario 2	562	183	114	-	-	
(policy option						
2)						
Scenario 3	562	88	135	-	91	
(policy option						
2)						

Reduced future harvest levels, due to continued depletion of the resource means future domestic supplies of lumber to the domestic market, including large proportions of Lesser-Used and Lesser-Known Species, will be inadequate to meet the current estimated demand of 600,000m<sup>3</sup>. It will therefore be necessary to either import logs (in the short term) for domestic processing or lumber. Importation of logs for processing for the domestic market will be unprofitable for sawmills. Consumers will depend for at least 50% of demand on importation of lumber and also face higher price in the order of US\$310/m<sup>3</sup>. Thus domestic price are likely to rise up to the import parity price level.

Declining resource volumes will also negatively affect both State revenues and other payments to forest communities (represented by Traditional Authorities, District Assemblies, communities and farmers). This could reduce opportunities for creating incentives for protecting the remaining timber trees in off-reserves and promoting sustainable forest management in forest reserves. The economy will benefit from engagement of Artisanal Millers in production of lumber for the domestic market as they show potentials for creating value added in processing. Potential employment levels will continue to depend on availability of timber. Still within this limit, increased large-scale sawmill costs in the future threaten the

realization of this potential limit of employment. For AMs, they will only be able at the maximum provide direct employment for about 21,000, compared to the 130,000 under CSM. This is also a challenge. Interventions in minimizing adverse impact of reforms may have to pay attention to both CSM and the formal sector.

The results of the financial, economic and social cost benefit analysis (CBA) conducted using the broad spectrum of research results and in particular a result of the model scenarios is summarized in table 2:

Table 2: Cost benefit analysis results of policy options: NPVs discounted @ 20%, (US\$,000)							
		Sc.1 (Option	Sc.2 (Option				
	Baseline	1)	2)	Sc.3 (Option 2)			
Financial	895,290	-311,286	808,417	846,879			
Economic	125,016	-513,683	125,630	203,048			
Incremental NPV of options (over baseline), US\$,000							
Financial		-1,206,576	-86,873	-48,411			
Economic		-638,698	615	78,032			

A highly positive financial return and a contrasting significant economic loss in the baseline case confirm the existence of the situation under which policy makers do not address the issue of economic pricing of timber and as a result processors do not have the incentive to improve efficiency. Informal payments from CSM operations sustain the operation which is inefficient. While these create economic costs which are not considered by private operators, failure of policy to correct the wrong market signals end up putting money in private pockets.

In all the scenarios, it is the third that promises maximum impact of reforms. It shifts policy towards allowing greater roles in the markets for artisanal millers as micro enterprises. Comparing the financial gains in Scenario 3 to the Baseline, there is a financial loss of about US\$ 48 million, but an economic gain of about US\$78 million (**Table 2**). This implies in the shift of policy choice, some stakeholders are bound to lose. However, there are opportunities and good justification for the state to invest in mitigation measures, using the economic gains, to turn the outcome into a "Win-Win" situation. A comparison of the options using Option1 as the standard clearly shows that scenario 3 (of option 2) is by

far the most economically efficient policy choice (**Table 2**). Scenario 3 also uses a deliberate state policy to positively influence access to forests by improved artisanal millers. It should be noted that the CBA results reveal potential impacts. The numbers do not suggest the forest economy is out of the woods. The models show that efficiency and market pricing need to work simultaneously to achieve the Scenario 3 results. Reflecting on the sustainable harvest of 718,000 in relation to an AAC of one and two million cubic meters, all things being equal, table 3 shows how lumber production by the various players under conditions of scenario 3 will look like.

Table 3: lumber production by various producers under scenario 3 conditions at different annual allowable cut levels

Lumber	Mill input RWE					
Supplier	(m3)	Share	Lumber Production			
AAC: 718,000 m3						
Integrated Mill	33,000	8%	18,150			
Non-Integrated						
Mill	127,714	30%	70,243			
Artisanal Mill	269,033	62%	134,577			
TOTAL	429,747	100%	222,970			
	AAC : 10000	000 m3				
Integrated Mill	45,905	8%	25,248			
Non-Integrated						
Mill	178,271	30%	98,049			
Artisanal Mill	374,928	62%	206,211			
TOTAL	599,105	100%	329,508			
AAC : 2000000 m3						
Integrated Mill	91,810	8%	50,496			
Non-Integrated						
Mill	356,542	30%	196,098			
Artisanal Mill	749,857	62%	412,421			
TOTAL	1,198,209	100%	659,015			

#### **Conclusions and Recommendations**

#### **Conclusions**

The analysis suggest that any possible reforms to supply legal timber to the domestic market at sustainable levels must be done with difficult decisions, both politically, economically and socially speaking

Even though the scenario where both sawmills and artisanal mills produce for both the domestic and export market under harvest quotas and fiscal incentives promises to be the most economically efficient option, the choice comes with some costs.

Under the best scenario, supplying the domestic market with legal timber will require that:

- ❖ integrated mills, non-integrated mills and artisanal mills are given 163000, 128000 and 269000 cubic meters of timber resources from the forests
- only integrated mills should be allowed to export lumber export at a level not exceeding 91000 cubic meters
- Only 243000 cubic meters out of the 600,000 cubic meters (40%) of the domestic demand can be supplied from natural forests.
- ❖ Fiscal incentives must be developed to enable domestic market price to 'jump' to USD 310/m3
- Institutional costs for forest management and monitoring should not exceed levels reached during VPA negotiation
- Chainsaw operations are fully cramped down and that about some 20,000 affected operators are possibly integrated into artisanal milling sub-sector to fill the job opportunities that will be created by it

#### Recommendations

There is the need for political decision to shift timber harvest volumes from natural forests from the current 2 million to about 700,000 cubic meters in order to operate at sustainable levels. There is the need for industrial standards to be developed and the industry retooled to build their capacity to recover at least 50% of lumber from round logs.

Provide both social and economic incentives to support full enforcement of the chainsaw ban

Introduce fiscal incentives such as reduction of stumpage for mills producing for local market, use of export quotas on traditional species and retention of special value added tax for tertiary processors.

It is the scenario where sawmills and artisanal mills should supply legal lumber to the domestic market under a regime of domestic harvest quotas and fiscal incentives that promises maximum impact of reforms.

# SWOT ANALYSIS OPTION: DOMESTIC LUMBER SUPPLIED BY SAWMILL AND ARTISANAL MILLS ONLY

Options		Weaknesses		
Options 2 (Domestic lumber supplied by sawmills and artisanal millers)	<ul> <li>Industry in Ghana are currently retooling to check inefficiency</li> <li>Funds are available under NREG</li> <li>Collaborative resources Management initiatives in Ghana</li> <li>Existing institutions to monitor harvesting and enforce laws (FSD, TIDD, Immigration Service etc)</li> <li>Labour groups and Associations</li> <li>CFC's and unit committees to support monitoring</li> <li>Current initiatives that supports sustainable forest management (REDD, VPA)</li> <li>Access to timber resources</li> <li>Available labour force, skills logistics and technology</li> <li>Ability to meet local lumber demand</li> <li>Availability of market</li> <li>Capital base available</li> <li>Availability of forest resources.</li> </ul>	Community unit committees are not functional.     Resource monitoring agencies are under resourced     National data capturing system is weak.     Difficulty in monitoring the operation of the two parties.     Lack of adequate financial resources for chainsaw millers to acquire new machines     Lack of expertise in the business by chainsaw millers     Ability to pay for cost of improvement     Low capacity in terms of supply     Unskilled labour by chainsaw operators     Obsolete machinery on the part of sawmillers     The blend may lead to corrupt practices.     Most of artisanal millers use human beings to convey lumber to accessible place which is	<ul> <li>Improved efficiency from free hand chainsaw operation to artisanal milling</li> <li>High Demand (available Market)</li> <li>Formation of associations (CSM) to enhance monitoring and sustainable forest management</li> <li>Modern technologies available</li> <li>Provide secured employment for fringe communities.</li> <li>Reduction in chainsaw related conflicts and associated risks</li> <li>Improved community livelihoods</li> <li>Availability of alternative livelihoods.</li> <li>Increased revenue to government (tax, stumpage etc) and all stakeholders.</li> <li>Transform chainsaw operators to artisanal millers.</li> <li>Access to funding and credit facilities</li> </ul>	Threats  ■ Depletion of the timber resource ■ Loss of jobs by some operators ■ Poor monitoring of the two parties ■ Organizing chainsaw operators makes them strong ■ Lack of political will ■ Dwindling resource base ■ Interferences by traditional authorities and farmers ■ Illegal logging ■ Potential occurrences of conflicts between the artisanal millers and sawmillers ■ Potential differences in prices of lumber ■ Extreme weather conditions affecting the forest and productivity ■ Potential problems with utility services ■ Substitution of wood with other non-wood materials ■ Bush fires ■ Destruction of farm
	<ul> <li>Favourable climate</li> </ul>	very risky	<ul> <li>Reduced illegality in the</li> </ul>	crops and smaller
	conditions.	<ul> <li>Internal conflict</li> </ul>	timber industry	trees.
	<ul> <li>The blend of manual and</li> </ul>	<ul> <li>Conflict between</li> </ul>	<ul> <li>Efficiency and reduction of</li> </ul>	<ul><li>Likely fall in profit</li></ul>

technological capacities to produce effective and efficiently.  Will be able to produce higher quality at affordable prices.  Will be able to create more jobs in rural communities.  Will generate revenue to the government.  There will be relatively low waste in lumber production.  The two groups will be able to produce sustainably than a one group.  Artisanal millers can operate at where saw millers cannot.  Reduction in waste with the use of the logosol and sawmill machines.	sawmillers and artisanal millers	waste in the system Satisfy VPA requirement Plantation development activities Enhanced Donor support Competiveness leading to potential reduction in cost of lumber Opportunity to involve chainsaw operators in re- afforestation programmes	margin as a result of oversupply to the market.  High cost of equipment
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